XV. Human Resources

Employees

	Unit	2011	2012	2013	2014
Number of employees at year-end	person	41,919	35,299	37,487	37,838
Cash paid to employees and for employees	Million RMB	9,093	8,780	9,059	9,613
Steel industry	person	35,042	24,786	23,969	24,164
Production staff	person	23,676	17,176	16,751	16,222
Technical staff	person	8,305	5,504	5,257	5,834
Administrative staff	person	3,061	2,106	1,961	2,108
Other industries	person	6,877	10,513	13,518	13,692
Baosteel Co., Ltd. (excluding subsidiaries)	person	26,653	18,524	17,995	17,730
Sales revenue per capita	Million RMB	5.5	5.4	5.1	5.0
Output per capita	Ton	750	909	902	891